

Ref	Res Point	Vote No.	National ID#	Municipal KPA	Departmental KPA	Key Performance Indicator (KPI)	Project Description	Baseline	Definition/ Measurement/ Performance Target	Operating Budget	Capital Budget	Source of Funding	Frequency- Timeline	Performance Targets per Quarterly				Comments	
														#####	#####	#####	#####		
PHE01	PHE			Municipal Institutional Development and Transformation	Institutional and Governance	To ensure progressive compliance with institutional and governance requirements by 2019/2011	Departmental Action Plan	Draft a departmental action plan	Action Plan 2009-2010	Prepared Departmental Action Plan & Submit to EXCO	0	0	Nquthu LM	01 June 2010	100%	0	0	0	none
PHE02	PHE			Municipal Institutional Development and Transformation	Institutional and Governance	To ensure ongoing implementation and review of the Performance Management System	Monitor the implementation of all activities as set out in the Action Plans of Section 57 Managers	Departmental Action Plans for Sec. 57 Managers	Action Plans for 2009/2010	Preparation for Sec. 57 Managers Action Plans	0	0	0	01 June 2010	100%	0	0	0	
PHE03	PHE			Local Economic Development (LED)	Economic Development	To promote local economic development through institutional development by 2011	Appointment of LED and Tourism Manager	Organogram and job description	Advertisement and appointment of LED and Tourism Manager	0	0	Nquthu LM	01 July 2010	100%					
PHE04	PHE			Local Economic Development (LED)	Economic Development		Nquthu CTO Support	Nquthu CTO Support 2010/2011	Facilitate and coordinate Programmes and Support for Nquthu CTO	0	0	Nquthu LM	Ongoing	25%	25%	25%	25%		
PHE05	PHE			Local Economic Development (LED)	Economic Development		Organise training for Nquthu Agri Forum and Waste Recycling Project	Nquthu Agri Forum and Nquthu Waste Recycling Project	Organise Training for the members of Nquthu Agri-Forum and Nquthu Waste Recycling Project	0	0	Nquthu LM and Grant Funding	01 June 2011	25%	25%	25%	25%		
PHE06	PHE			Local Economic Development (LED)	Economic Development		Organise training for SME's	Nquthu SME Forum	Organise Training for EMME's	0	0	Nquthu LM	Ongoing	0	33%	33%	33%		
PHE07	PHE			Local Economic Development (LED)	Economic Development		Organise Workshops and Seminars for business sector	Nquthu Business Chamber	Organise workshops and seminars for business sector	0	0	Nquthu LM	ongoing	0%	33%	33%	33%		
PHE08	PHE			Local Economic Development (LED)	Economic Development		Sponsorship of Tourism and LED events	0	As per proposals of key tourism district events	0	0	Nquthu LM	Ongoing	0	0	0	100%		
PHE09	PHE			Local Economic Development (LED)	Economic Development		Finalisation and Implementation of LED Strategy	To source funds for the finalisation and implementation of LED Strategy	Draft LED Strategy	Source funds for the finalisation and implementation of LED Strategy	0	0	Grant Funding	01 June 2011	25%	25%	25%	25%	
PHE10	PHE			Local Economic Development (LED)	Economic Development		Erection number of trading shelters for small and medium entrepreneurs	To erect trading shelters for small and medium entrepreneurs	0	Source funds for erection of trading shelters for small and medium entrepreneurs	0		Grant Funding and Nquthu LM	01 June 2011	25%	25%	25%	25%	
PHE11	PHE			Local Economic Development (LED)	Economic Development		Monitor the erection of number of Market Stalls for hawkers	To erect market stalls for hawkers	Funding, Designs, Project Manager and Contractor in place	Monitor the erection of number of Market Stalls for Hawkers	0	R2 5M	Grant Funding COGTA, KZN and Nquthu LM	01 June 2011	25%	25%	25%	25%	
PHE12	PHE			Local Economic Development (LED)	Economic Development	To stimulate and promote local economic development through diversified economic and commercial activities	Development of Nquthu Tourism Sector Plan	Source funding for the development of tourism sector plan	Unatanyathi LM Tourism Strategy	Prepare business plan for the funding of the development of tourism sector plan	0	0	Grant funding	01 June 2011	25%	25%	25%	25%	
PHE13	PHE						Review and Implementation of Nquthu Agricultural Sector Plan	Review and Implementation of Agriculture Sector Plan in place	Prepare process plan for the review and implementation of Agriculture Sector Plan	0	0	Nquthu LM	01 June 2011	25%	25%	25%	25%		
PHE14	PHE						Source funds from alternative sources for the implementation of projects in the LED Strategy and IDP	Prepare business plans for projects in IDP and LED Strategy	IDP and LED Project Lists	Prepare business plans and correspondence for projects in IDP and LED Strategy	0	0	Grant funding	01 June 2011	25%	25%	25%	25%	
PHE15	PHE						Development of Policy for allocation of space and Management of Street Vendors	Study an Allocation of Space and Street Vendors Management	Prepare Policy to control street vending	0	0	Nquthu Municipality	01 June 2011	25%	25%	25%	25%		
PHE16	PHE			Local Economic Development (LED)	Economic Development		Improve management and implementation of outdoor advertising through billboards	Facilitate the outsourcing of Outdoor Advertising as a municipal function	Facilitation of an outsourcing of outdoor advertising to the potential service provider implementation thereafter	0	0	Nquthu LM	Ongoing	25%	25%	25%	25%		
PHE17	PHE			Local Economic Development (LED)	Economic Development		Nquthu Decentralised Public Library Hubs	Funding Proposal, Commitments from other departments and Council Resolution in place	Monitor the implementation of Nquthu Decentralised Public Library Hubs	0	0	Grant funding from Fodor (Belgium) Program	Ongoing	25%	25%	25%	25%		
PHE18	PHE			Local Economic Development (LED)	Economic Development	International Relations: To promote a conducive environment for international communication in order to ensure global dialogue	Monitor implementation of Waste Management	Funding and Action Plan in place	Monitor implementation of Waste Management Project	0	0	Borrom (Belgium) Municipality, Nquthu LM and OSABO	01 December 2010	50%	25%	25%	0%		
PHE19	PHE						Monitor implementation of Eco Schools Project	Funding and Action Plan in place	Monitor implementation of Eco-Schools Project	0	0	Borrom (Belgium) Municipality, Nquthu LM, Dab and OSABO	01 December 2010	50%	25%	25%	0%		
PHE20	PHE			Local Economic Development (LED)	Economic Development		Monitor implementation of Library Project	Funding and Action Plan in place	Monitor implementation of Library Project through Flemish Programmes	0	0	Borrom (Belgium) Municipality, Nquthu LM	01 December 2010	50%	25%	25%	0%		
PHE21	PHE			Good Governance and Public Participation	Institutional and Governance	To ensure progressive compliance with institutional and governance requirements by 2019/2011	Maintain good co-operation and understanding between and amongst councilors, staff and customers	Departmental staff meetings	0	Prepare Agenda and minutes	0	0	Bi-Monthly	25%	25%	25%	25%		
PHE22	PHE			Good Governance and Public Participation	Institutional and Governance			Departmental standing portfolio committee	0	Prepare Agenda and minutes	0	0	Quarterly	25%	25%	25%	25%		
PHE23	PHE			Good Governance and Public Participation	Municipal Planning and Housing Programmes	To facilitate and plan for ongoing sustainable human settlement and economic development in the Municipality	Improve cooperation among stakeholders including National and Provincial ODS	Organising stakeholder meetings	Nquthu Housing Forum in place	Coordination of stakeholder meetings through and outside Nquthu Housing Forum	0	0	Grant Funding	Ongoing	25%	25%	25%	25%	
PHE24	PHE			Good Governance and Public Participation	Municipal Planning and Housing Programmes	To facilitate and plan for ongoing sustainable human settlement and economic development in the Municipality	Support for implementation of housing projects	Coordination of Housing Forum Meetings	Nquthu Housing Forum in place	Organising and facilitation of Housing Forum Meetings	0	0	Nquthu LM	01 June 2011	25%	25%	25%	25%	
PHE25	PHE			Good Governance and Public Participation	Municipal Planning	To improve collection, storage and usage of information through Municipal GIS for development and property management	Support for the improvement of Municipal GIS	Improve Municipal GIS for development and property management	Functional GIS Unit	Preparation of action plan for GIS improvement	0	0	Nquthu LM	01 June 2011	25%	25%	25%	25%	
PHE26	PHE			Good Governance and Public Participation	Municipal Planning	To ensure progressive compliance with statutory planning requirements by 2010/11	Facilitation of number of development applications in terms of KZN-PDA	Development Planner appointed and Planning Shared Service Agreement signed with uMatyathini LM	Implementation of KZN-PDA	0	0	Grant Funding	Ongoing	25%	25%	25%	25%		
PHE27	PHE			Good Governance and Public Participation	Municipal Planning and Land Management	To ensure progressive compliance with regulations by 2010/11	Approval of number of building plans and progressing inspection of constructions and buildings in terms of building regulations	Implementation of building regulations and Municipal by-laws	Draft By-law and Building Standard and regulations in place. Building Inspector and Building Control Officer Appointed	Implementation of Municipal by-laws and building regulations for progressive compliance	0	0	Nquthu LM	Ongoing	25%	25%	25%	25%	
PHE29	PHE			Good Governance and Public Participation	Municipal Planning and Land Management	To ensure proper packaging of land, land ownership and land use	Facilitate assessment, review and adoption of Land Use Management System	Preparation of process plan for the review and adoption of LUMS	Draft LUMS in place	Reviewed Municipal LUMS and Council Resolution for adoption of LUMS	0	0	Nquthu LM	01 June 2011	25%	25%	25%	25%	
PHE30	PHE			Good Governance and Public Participation	Municipal Planning and Land Management	To ensure proper packaging of land, land ownership and land use	Monitor the development of Nquthu Urban Renewal Framework and Implementation Plan	Proper monitoring reports for development of urban renewal framework and implementation plan	Service Provider Appointed	Prepare monthly monitoring reports for the development of Nquthu Urban Renewal Framework and Implementation Plan	0	0	Grant Funding by COGTA-KZN	Monthly	25%	25%	25%	25%	
PHE31	PHE			Good Governance and Public Participation	Municipal Planning and Land Management	To ensure proper packaging of land, land ownership and land use	Finalisation of effective land transfer for proper ownership	Coordination of Land transfer to the Municipality for Ownership	Notice for Properties to be transferred, and list of properties not transferred	List of all properties which are not incorporated into the MEC's notice	0	0	Nquthu LM	01 June 2011	25%	25%	25%	25%	
PHE32	PHE			Good Governance and Public Participation	Municipal Planning	To facilitate the review and implementation process of Municipal Integrated Development Plan (IDP) and alignment with IDP	Review and Implementation of IDP	Review, Approval and submission of IDP to COGTA	IDP 2010/11 and IDP	Council Resolution for approval of IDP	0	0	0	01 June 2011	25%	25%	25%	25%	
PHE33	PHE			Good Governance and Public Participation	Institutional and Governance	To ensure ongoing implementation and review of the Performance Management System	Measure the performance of the municipality	Review of the performance management system	PMS Policy Framework in place	Policy document	0	0	0	Jun-09	0	0	0	100%	

SIBIP	LOCAL XPA	OBJECTIVE	KEY PERFORMANCE	FREQUENCY	SOURCE DOCS	BASLINE	TARGETS AND ACTUAL												TARGET				VOTE	RESPONSIBILITY
NUMBER							2010/11												2010/11	2011/12				
							ANNUAL		Q1	Q1	Q2	Q2	Q3	Q3	Q4	Q4		ANNUAL	ANNUAL					
							TARGET	ACTUAL	TARGET	ACTUAL	TARGET	ACTUAL	TARGET	ACTUAL	TARGET	ACTUAL		T	L					
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT																								
FIN 1	Supply Chain Management		Review SCM Policy	Monthly	Own Funding	Policy in place	Reviewed policy by June 11		0	0	0	0	0	0	0	0							Head Budget and Treasury Office	
FIN2			To make sure that there is a fair transparent & cost effective way of acquiring goods & services.	Number of Training sessions for Bid Committees members conducted per annum	Monthly	KZ/PI Treasury	1 Trainings sessions conducted last year	2 Trainings sessions per year		0	0	0	0	0	0	0							Head Budget and Treasury Office	
FIN3				Update supplier database	Monthly	Own Funding	Database existing	1 Update of database annually		0	0	0	0	0	0	0	0							Head Budget and Treasury Office
FIN4	Revenue Management	To ensure that the accounts are settled in time and reduce bad debt	Improvement in the billing system	Monthly	Own Funding	Statements issued from January 2010 for all months	Issue bills by the 15th of each month		25%	0%	25%	0%	25%	0%	25	0							Head Budget and Treasury Office	
FIN5			To enforcement of debt collection policy	Percentage improvement in payment levels	Monthly	Own Funding	10% payment level	10% increase in payment level		0%	0%	0%	0%	0%	0%	0%	0						Head Budget and Treasury Office	
FIN6			To retain the financial viability of the municipality	Average debtors period	Quarterly					0%	0%	0%	0%	0%	0%	0%	0							Head Budget and Treasury Office
FIN7	Expenditure Management	To ensure timely payments of creditors in order to avoid penalties	% Reduced amount paid on penalties	Monthly	Creditors analysis	Penalties reduced by 50% by June 2009	90% decrease by June 2010		0%	0%	0%	0%	0%	0%	0%	0							Head Budget and Treasury Office	
FIN8			To ensure critical debts are paid timely	% payments to critical creditors	Monthly	Payment Voucher	100% timely payment to critical creditors	100% timely payment to critical creditors		0%	0%	0%	0%	0%	0%	0							Head Budget and Treasury Office	
FIN9			To ensure proper management of municipal annual budget	% of deviation on budgeted amounts	Monthly	Year To Date expenditure reports/ budget control	Deficit reduced by 30%	60% reduction in deficit		0	0	0	0	0	0	0	0							Head Budget and Treasury Office
FIN10	Budgeting	To meet the MFMA budget process requirements	Compilation and adoption of an annual budget process plan (see	Annually	Council Resolution				0	0	0	0	0	0	0	0							Head Budget and Treasury Office	
FIN11										0	0	0	0	0	0	0							Head Budget and Treasury Office	
FIN12		Full compliance with MFRA	Number of rates policies reviewed	Annually	Policy/ minutes	No policy	1 rates policy adopted by June 09		0	0	0	0	0	0	0	0							Head Budget and Treasury Office	
FIN13	VAT CONTROL	To produce a SGV	Number of Supplementary General Valuation Roll produced	Annually	Supplementary Valuation Roll	1 SGV Roll produced			0%	0%	0%	0%	0%	0%	0	0							Head Budget and Treasury Office	
FIN14			To comply with SARS regulations & to be re-imbursed for SARS income	Number of returns submitted to SARS	Annually	VAT Returns	12 VAT returns submitted last year	12 VAT returns submitted		3	0	3	0	3	0	3	0						Head Budget and Treasury Office	
FIN15			To submit annual financial statements by the 30th of August 2008	Submission of AFs	Annually	Acknowledgement of receipt from AG	AFs for 2009/2010 submitted on time	Submit AFs by 31 August 2010		0	0	0	0	0	0	0	0							Head Budget and Treasury Office
FIN16	Cash Flow Management	To monitor monthly cash flow of the various departments within the Municipality and report accordingly as per MFMA.	Monthly cash flow projections reports	Monthly	Monthly reports	12 monthly cashflow projection reports	12 monthly cashflow projection reports		3	0	3	0	3	0	3	0							Head Budget and Treasury Office	
FIN17			To renew asset management policies	Number of policies reviewed	Monthly	Policy/ minutes	Asset policy in place	Reviewed policy by June 11		0	0	0	0	0	0	0	0						Head Budget and Treasury Office	
FIN18			To update asset register	Number of assets register developed	Monthly	Updated Asset register	1 completed fixed assets register	1 updated fixed assets register		0.00%	0	0.00%	0	0.00%	0	0.00%	0							Head Budget and Treasury Office
FIN19	MFMA Reporting	To meet all the legal financial reporting requirements	Extent to which all reporting deadlines have been met	Monthly		Reports submitted as per MFMA deadlines																	Head Budget and Treasury Office	

corporate services SDBIP

Corporate services SDBIP																		
Ref	Res Dept	Vote No.	National KPA	Municipal KPA	Departmental KPA	Key Performance Indicator (KPI1)	Project Description	Baseline	Definition/ Measurement/ Performance Target	Operating Budget	Capital Budget	Source of Funding	Frequency-Timeline	Performance Target per Quarter				Comments
CORP1	CORP		Municipal Institutional Development and Transformation	Institutional and Governance	To ensure progressive compliance with institutional and governance requirements by 2010/2011	Address skills, capacity building and change management issues that affect development and functioning of the municipality	Preparation of a Skills Database for the Nguthu staff	0	Skills Database for Nguthu staff developed	0	0	0	30 December 2010	20%	50%	20%	10%	
CORP2	CORP		Municipal Institutional Development and Transformation	Institutional and Governance			Review of Skills Development Plan for the Nguthu Municipality	Previous Plan	Completed Plan	0	0	Nguthu LM	01 December 2010	0%	25%	25%	50%	
CORP3	CORP		Municipal Institutional Development and Transformation	Institutional and Governance			critical skills employees	0	At least two employees	0	0	Nguthu LM	01 October 2010	0%	0%	0%	100%	
CORP4	CORP		Municipal Institutional Development and Transformation	Institutional and Governance		Undertake developmental business planning and streamline business processes to meet council and community needs	Draft a public participation plan	0	Prepared submitted to council	0	0	Nguthu LM	01 November 2010	100%	0%	0%	0%	
CORP5	CORP		Good Governance and Public Participation	Institutional and Governance	To ensure progressive compliance with institutional and governance requirements by 2010/2011	Undertake developmental business planning and streamline business processes to meet council and community needs	Draft IDP Project Implementation Report to be approved by EXCO for implementation	0	0	0	0	0	Quarterly	0	0	0	0	
CORP6	CORP		Good Governance and Public Participation	Institutional and Governance	To ensure progressive compliance with institutional and governance requirements by 2010/2011	Ensure preparation and timely submission of statutory reports	Departmental reports to the MM	0	Reports on activities conducted by the department	0	0	Nguthu LM	Quarterly	25%	25%	25%	25%	
CORP7	CORP		Good Governance and Public Participation	Institutional and Governance			Submit agenda items to Council	0	Council resolution	0	0	Nguthu LM	ongoing	25%	25%	25%	25%	
CORP8	CORP		Good Governance and Public Participation	Institutional and Governance	To ensure progressive compliance with institutional and governance requirements by 2010/2011	Maintain good co-operation and understanding between and amongst councillors, staff and customers	Departmental staff meetings	0	Agenda, minutes and attendance register	0	0	0	Bi-Monthly	25%	25%	25%	25%	
CORP9	CORP		Good Governance and Public Participation	Institutional and Governance			Departmental standing portfolio committee	0	Agenda, minutes and attendance register	0	0	0	Quarterly	25%	25%	25%	25%	
CORP10	CORP		Good Governance and Public Participation	Institutional and Governance			Meetings with Departmental Executive Councillor	0	Correspondences and reports	0	0	0	Monthly	25%	25%	25%	25%	

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NQUTHU LOCAL MUNICIPALITY KZ 242

MONTHLY CASH FLOWS	July 2010 R'000	August 2010 R'000	September 2010 R'000	October 2010 R'000	November 2010 R'000	December 2010 R'000	January 2011 R'000	February 2011 R'000	March 2011 R'000	April 2011 R'000	May 2011 R'000	June 2011 R'000	Full Year 2011 R'000
Cash Operating Receipts by Source													
OPENING BALANCE	0	22,681,495	20,583,478	13,644,362	11,300,540	27,265,626	24,999,907	18,748,286	14,000,807	27,354,050	20,777,835	17,436,752	
Property rates	239,000	251,450	260,780	211,000	198,280	108,000	98,000	250,300	271,362	271,362	210,000	198,000	2,567,534
Property rates - penalties imposed and collection charges	0	5,430	6,100	4,600	4,623	6,100	6,800	3,200	3,400	3,600	5,600	7,800	57,253
Service charges - electricity revenue from tariff billings	625,342	984,356	882,134	879,450	614,235	998,742	1,101,241	869,142	880,265	765,241	623,412	657,056	9,880,616
Service charges - refuse removal from tariff billings	119,000	157,964	165,361	188,684	177,256	198,245	210,346	171,456	187,125	189,247	234,126	199,452	2,198,262
Rental internal	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	49,200
Connection Fess	0	7,500	0	0	11,000	0	0	450	0	920	0	130	20,000
Interest earned	690	32,000	920	6,875	1,264	19,200	1,300	562	420	9,253	1,574	4,523	78,581
Fines	11,000	12,500	9,000	8,500	15,000	16,500	6,000	11,450	12,500	17,500	19,000	13,000	151,950
Stall rental	15,000	23,000	30,000	26,000	52,000	8,000	68,000	54,000	36,000	26,000	12,000	7,800	357,800
Conditional Grants	2,000,000	0	0	0	0	0	0	0	0	0	0	0	2,000,000
Unconditional grants	#####	0	0	0	15,817,147	0	0	0	#####	0	0	0	47,451,442
OTHER	0	0	0	0	0	0	0	0	0	0	0	0	0
Cash Operating Receipts by Source	22,785,566	24,159,795	21,941,873	14,973,571	28,195,445	28,624,513	26,495,694	20,112,946	27,258,840	28,641,273	21,887,647	18,528,613	64,812,638
Other Cash Receipts by Source													0
MIG CAPITAL FUNDS	5,000,000	0			4,500,000				3,476,818				#####
													0
													0
Total Cash Receipts by Source	27,785,566	24,159,795	21,941,873	14,973,571	32,695,445	28,624,513	26,495,694	20,112,946	30,735,658	28,641,273	21,887,647	18,528,613	77,789,456
Cash Operating Payments by Type													
Employee related costs	1,800,000	1,795,000	1,785,000	1,810,000	1,900,000	1,795,000	1,798,000	1,798,850	1,810,000	1,810,850	1,811,750	1,810,420	#####
Remuneration of Councillors	463,410	463,410	463,410	463,410	463,410	565,700	565,700	565,700	565,700	565,700	565,700	565,700	6,276,950
Repairs and maintenance	95,000	35,000	47,000	23,000	93,000	24,000	1,100,000	65,000	32,000	450,000	31,000	490,000	2,485,000
Bulk purchases - Electricity	1,100,000	980,000	670,000	820,000	800,000	1,010,000	870,000	850,000	770,000	650,000	810,000	611,000	9,941,000
Contracted services													
Security	58,656	58,656	58,656	58,656	58,656	58,656	58,656	58,656	58,656	58,656	58,656	58,656	703,874
Insurance	445,985	0	0	0	0	13,000				100,000			558,985
Leases office Machine	52,300	3,500	4,700	56,900	69,450	61,000	31,000	28,500	21,500	19,780	13,500	22,450	384,580
G4S security	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	69,600
Bank charges	3,120	2,950	1,825	1,765	1,253	950	1,752	1,632	1,452	3,652	1,789	38,000	60,140
Telephones	32,500	37,500	38,620	33,000	39,000	21,000	27,000	41,000	47,000	39,500	47,200	51,200	454,520
Fire fighter	300,000	0	0	320,000	0	0	320,000	0	0	320,000	0	0	1,260,000
Leases Vehicles	59,000	59,000	59,000	59,000	59,000	59,000	59,000	59,000	59,000	59,000	59,000	59,000	708,000
Grants and subsidies paid	10,500	135,500	16,500	21,500	640,250	10,500	10,500	650,000	10,500	10,500	720,000	120,100	2,356,350
Loan Repayment													
Redemption	292,000	0	310,000	0	0	0	0	300,000	0	0	298,000	0	1,200,000
Interest	28,800	0	37,000	0	0	0	0	38,000	0	0	28,500	0	132,300
Sport	0	100,000	0	0	90,000	50,000	0	0	80,000	0	0	0	320,000
KwaNaloga Games		100,000											100,000
Mayoral Games					90,000								90,000
Other						50,000	0		80,000				130,000
HIV/AIDS						50,000			45,000		35,000		130,000
Special Projects	0	500,000	0	0	0	500,000	0	0	0	1,000,000	0	0	2,000,000
Other Payment	2,300,000	1,390,000	920,000	850,000	513,000	710,000	560,000	540,000	330,000	170,000	750,000	750,000	9,783,000
Cash Operating Payments by Type	4,747,071	3,576,316	3,497,511	3,673,031	4,129,819	3,624,606	4,847,408	4,462,138	3,381,608	4,093,438	4,450,895	3,832,326	48,316,169
Other Cash Payments by Type													0
CAPITAL EX MIG	357,000		4,800,000		1,300,000		2,900,000	1,650,000		3,770,000		2,700,000	#####
CAPITAL EXPENDITURE- OWN FUNDING												23,000	23,000
Total Cash Payments by Type	5,104,071	3,576,316	8,297,511	3,673,031	5,429,819	3,624,606	7,747,408	6,112,138	3,381,608	7,863,438	4,450,895	6,555,326	65,816,169
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	22,681,495	20,583,478	13,644,362	11,300,540	27,265,626	24,999,907	18,748,286	14,000,807	27,354,050	20,777,835	17,436,752	11,973,287	11,973,287